

PROCEEDINGS 1 2 MS. RUSS: Good afternoon, everyone. Ι 3 have 1 p.m. Today is June 1st, 2021. This is a continuation to the special 4 5 board meeting that was held on Friday, May the 28th. We do have a new court reporter. So if 6 7 you could please, before you speak, if you 8 could identify your name, that will be helpful 9 to her. 10 So I do believe we have all of the board 11 members that were present except for Sandy and 12 she may join in a moment or so. However, I do 13 think we're at quorum unless, Charles, you want 14 to go ahead and take that part -- oh, I'm 15 sorry. Andy. Oh, okay. 16 Andy, do you want to go ahead and take 17 over? MR. ALTOM: Sure. I'll be happy to. 18 And 19 I apologize for not being able to conduct the 20 meeting on Friday. 21 I believe everybody has received the 22 letter, the draft letter. I'll entertain any 23 thoughts or any comments from the board. One 24 of the (inaudible) that --25 MR. FLYNN: Okay. I just want to add -- I

want clarification on what corrective actions 1 2 have already been issued that are current and 3 maybe what is the time frame for those corrective actions. 4 5 MR. ALTON: Okay. I mean --MR. FLYNN: I know it's there somewhere, 6 7 but I'm just -- I want to make sure I'm understanding. 8 9 MS. RUSS: Yes, sir. This is Ebony Russ. 10 Centers for Youth and Families Elizabeth 11 Mitchell Centers is currently on a formal 12 corrective action. It was implemented May the 13 5th, I believe, and it is documented to last 14 six months. 15 MR. FLYNN: Okay. This is Charles. And what -- is that corrective action on 16 17 -- what are the specifics of that corrective action? Is it just a corrective action or is 18 19 it -- there's a lot of information here in the 20 letter. 21 I just want to understand exactly what the 22 corrective action addresses, whether it's ratio 23 or staff training or --24 MS. RUSS: Okay. If you'll give me a 25 second, I can just pull it up for you.

MR. FLYNN: Okay. You could probably sent 1 2 it to me, but I just want to be clear before I 3 _ _ 4 MR. RUSS: Okay. Would you like for me to 5 share it on the screen or just read it off to you? 6 7 MR. FLYNN: That's -- sharing is fine. 8 MS. RUSS: Okay. Just a second. Can you 9 all see that? 10 MR. FLYNN: Yes. 11 MS. RUSS: If I can make it bigger. I'm 12 sorry. I couldn't hear. Could you all -- can 13 you all see --14 MR. FLYNN: Yes. 15 MS. RUSS: Okay. 16 MR. FLYNN: Yes. That's a good size. 17 MS. RUSS: So I'll go ahead and read 18 through it. 19 This is the date, May 5th, a formal 20 corrective action agreement. The facility is 21 Elizabeth Mitchell Center, Centers for Youth 22 and Family. This document constitutes a formal 23 corrective action agreement between Elizabeth 24 Mitchell Centers and the Department of Human 25 Services, Division of Childcare and Early

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Childhood Education, placement and residential 1 2 licensing unit. This CAA will be in effect for 3 a period of six months from the date of signing 4 by both parties. 5 This agreement may be extended beyond six months should DHS determine any noncompliance 6 7 with the CAA during the corrected -- during the 8 stated corrective action period. 9 The purpose of this agreement is to gain 10 and maintain a high degree of compliance with 11 licensing requirements. The following noncompliance areas have 12 13 been cited during the past six months. And I'll identify --14 15 MR. FLYNN: You don't have to read it word 16 for word. I want to have just the basic 17 length, so the basics here. MS. RUSS: Okay. So they were cited for 18 19 Section 905, Behavior Management; 907, Ratio 20 Provision; and inspections in Section 110, 21 investigations and corrective action. 22 MR. FLYNN: Okay. Can you spin it down a 23 little bit? 24 MS. RUSS: Sure. Oops -- kind of -- it 25 bounces really fast. I'm sorry.

MR. FLYNN: I understand. Okay. 1 That's 2 qood. 3 Okay. So how are they doing on these 4 three corrective actions as of today? MS. RUSS: Ezell, are you available? 5 You're on mute. 6 7 MS. LITZSEY: Ebony, this is Sharra 8 Litzsey. Can you hear me? MS. RUSS: Yes. 9 10 MS. LITZSEY: Okay. So, as far as the 11 items that are listed on the corrective action 12 plan, Centers has started to retrain all of 13 their staff on their new restrains occlusion 14 protocol. And I know we -- David and I discussed 15 16 that it's going to take a little while to get 17 everyone trained. And so they're in the process of doing that. 18 19 The second item on here, that the agency 20 will complete intent training on procedures for 21 mandated reporting and incident reporting to 22 all childcare staff. We are going to get with 23 Centers as soon as they finish their training 24 of the new restraint program and set up some 25 times; because it's not something that we can

just do really quickly to get everyone trained. 1 2 MR. FLYNN: Okay. 3 Andy, I'm not trying to take over here. You guys join in. But -- and maybe I'm just 4 5 going down a rabbit hole here, but how many -just a random question, and you may not have 6 7 just like a number available. 8 How many current corrective actions do you think there are around the state? 9 Is this --10 are you writing a lot of corrective actions or 11 is this pretty unusual? And I'm not asking necessarily (inaudible). 12 13 MS. RUSS: Just -- this is Ebony Russ. 14 So, just from my experience with PRLU, we 15 have currently implemented a total of about 16 three formal corrective actions. 17 Two of those have been against a different facility and one is for this current facility 18 19 with Centers. 20 So, from the history of from when I first 21 arrived at this agency, it said they did not 22 utilize formal corrective actions. However, 23 there will be a change as we continue to 24 monitor the facilities according to the minimal 25 licensing standards.

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MS. DOHERTY: I have question. 1 2 MS. RUSS: Yes, ma'am. 3 MS. DOHERTY: This is (inaudible). What 4 date did you actually implement this corrective 5 action plan for this facility? UNIDENTIFIED SPEAKER: May the 5th, wasn't 6 7 it? 8 MS. RUSS: May 5th. 9 MS. DOHERTY: So we're talking not even a 10 month yet? 11 MS. RUSS: That would be correct. 12 MS. DOHERTY: Okay. 13 MR. ALTOM: So one of the things that I 14 noticed also in this corrective action plan was the agency -- it looks like the agency had an 15 16 opportunity to reply what they were going to 17 set for themselves as far as ideas to do, which was that they indicate handle with care would 18 19 no longer be utilized, they would use CPI. 20 And then, on the call Friday, it sounded 21 like they -- they switched over the units to be 22 no longer to be coed. 23 Would that be something they need to go 24 back and update this corrective action plan, to 25 indicate that as well?

MS. RUSS: It's my understanding that they 1 2 stopped having the coed facility. I believe it 3 was earlier this year, if I'm not correct, Mr. 4 Kuchinski, so for prior to the corrective 5 action plan. MR. KUCHINSKI: That's correct. We went 6 7 to females only in our adolescent residential 8 program. 9 MR. ALTOM: About when? 10 MR. KUCHINSKI: It was -- I'm sorry. I 11 don't have my notes in front of me. It's been 12 several months. MS. RUSS: Months. Yeah. I want to say 13 it was prior to December, if I'm -- if I'm 14 15 correct. MR. ALTOM: Okay. So that would explain 16 17 why that wasn't listed. I was just curious because of what we 18 19 heard on Friday and then what I saw when I got 20 the document. 21 So one of the things that came to my mind 22 when -- one of the reasons I wanted to see this 23 letter was because, when I heard about the 24 corrective action plan, I would think that the 25 -- this letter would be addressing their

ability to follow the corrective action plan. 1 2 But that's not the case. This is -- this 3 is basically just meeting all minimum licensing 4 standards. I understand the way it's worded 5 and I understand this is a draft, but I quess I had a couple of questions that I wanted to ask. 6 7 I jotted them down here because I'd probably 8 forget them. 9 So this letter of reprimand, is this intended to be a separate action outside of the 10 11 corrective action plan by the board? MS. RUSS: This is Ebony. Yes. It would 12 13 be a separate action. It's not an adverse action, but it is an 14 15 extra step that the licensing unit is 16 requesting or has requested. 17 MR. WATSON: Do you need -- I'm tracking 18 with you on that. 19 And one of the things that I was wondering 20 is, on this letter of reprimand, can we -- can 21 we just maybe put a sentence or two in there 22 about them following the actual corrective 23 action plan? 24 Because I'm with you, I'm tracking with 25 There's, you know, it lists the offenses you.

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on here, but it really doesn't talk about 1 2 what's being done, you know, to address those 3 instances. So I -- I'm with you on that. MR. ALTON: I like the corrective action 4 5 plan that you submitted. I thought that's very clear, concise, this is what you need to do. 6 7 You've got a time period to get it done and it's serious. 8 9 But then -- so I'm thinking that the 10 letter of reprimand -- I was kind of thinking 11 the letter of reprimand was because what I 12 heard on Friday was -- because, when we had the 13 discussion around corrective action plan and 14 they listed all the things they're doing and 15 I'd asked the question why are we doing -- why 16 are we still doing a letter of reprimand if 17 they, in fact, are doing actions to correct 18 what they were -- and it was because, well, 19 because, since then, they've had another 20 incident. 21 So, to me, I would expect to see something 22 in the letter indicating, even though you're on 23 a corrective action plan, you're still having 24 an issue here, so we're going to issue this 25 letter.

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That's kind of what I had in my mind's 1 2 eye. So, when I saw this today, I was kind of 3 like, okay, is this separate, is this -- are we 4 -- did we even go -- did we even need to be 5 talking about that on Friday. Because, the way this is worded, this 6 7 starts back at -- from the initial meeting Friday, without any information. Does that 8 9 make sense? 10 MS. ABNEY: This is Ashelyn Abney. And, 11 yes, that makes sense. 12 We can definitely change the letter to 13 reflect whatever the board wants it to say. So 14 we, you know, being only the second one that 15 we've done -- and, hopefully, we won't have any 16 more of these ever. 17 But, being the second one that we've done, we are also trying to learn and gauge what the 18 19 will of the board is in terms of what is 20 included into the letter of reprimand. 21 So what I hear you all saying is that you 22 want those citations to be removed from the 23 letter of reprimand and you want to insert some 24 language that says you will follow the current 25 corrective action plan, I think is what I'm

hearing, Andy.

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2	And I understand what you and Andrew are
3	saying. But we actually have and are prepared
4	to share the draft letter, which you've already
5	received. We can share that on our screen, and
6	Becky Mitchell, who's a program manager with
7	us, is on point and ready to switch the wording
8	and edit it however you all see fit.
9	MR. WATSON: Hey, Ashelyn, this is Andrew.
10	I don't have a problem at all with the way that
11	the letter is drafted right now.
12	What I the only thing I was getting at
13	was I think it would be helpful if we could
14	tack on, you know, some verbiage on there about
15	that Centers is, you know we monitoring
16	as licensed, we're monitoring and Centers is
17	following a corrective action plan.
18	Might even add that corrective action plan
19	as an addendum to that letter. That's all I
20	was saying.
21	I don't necessarily have a problem with
22	the way that you've got the letter worded. I
23	just think it needed some extra extra added
24	to it. And I'm not speaking for Andy, by the
25	way. I don't know. That may not be what

Andy's getting at but that's what I was --1 that's what I was getting at. 2 3 MS. ABNEY: Yeah. 4 UNIDENTIFIED SPEAKER: Beverly, Charles, 5 the rest of you, you guys, have any thoughts? David? 6 7 MR. FLYNN: I will say -- David -- I hope 8 he has something to say. David has some good 9 things to say usually. 10 But I think I'm leaning different than 11 Andrew. There's a lot in here I just don't 12 think is necessary. 13 I think we need to be focusing on the 14 corrective action and the progress that they're 15 making. There's a lot of things on there that 16 any of us could have at any facility. 17 And so the corrective action -- you know, and, in 20 years -- Ashton, you don't have much 18 19 experience with it. In 20 years, this is my 20 second one too. Okay? 21 And so I know, previously, our idea was 22 that the unit would work an agency and they 23 would work them up to become compliant. If 24 they didn't become compliant, they would do a 25 corrective action.

And the plan was that, if they got to the 1 2 end of that corrective action or if during that 3 corrective action, they weren't making 4 progress, then they would come to the board for 5 further action. But that never became necessary where 6 7 anyone did not come into compliance. So I like 8 that model. 9 MR. WHATLEY: I really don't have a lot --10 MR. FLYNN: I don't want (inaudible) 11 everything. Yeah, go ahead, David. 12 MR. WHATLEY: I really don't have a lot to 13 add to that. 14 I think the corrective action plan is 15 taking care of most of what we're after anyway. 16 So, as far as the letter, personally, as far as the letter of reprimand, it's not a huge issue 17 to me one way or the other. 18 19 We've got the corrective action plan in 20 place and I think that will get the end result 21 that we're looking for. 22 UNIDENTIFIED SPEAKER: Any other thoughts? 23 MS. FO: This is Beverly. I would agree 24 with what David just said. 25 Although I do think that the current

letter of reprimand, as it's written, is really 1 2 just a regurgitation of all of the previous 3 findings. 4 And it seems that if the board is issuing 5 something, it should be more global and something like Charles is suggesting, that we 6 7 expect them to follow the corrective action 8 plan. 9 There are some concerns because there have 10 been new things that have occurred since that 11 was signed. We expect them to come into 12 compliance and I think it should be signed by 13 you, Andy, as the president of the board. 14 MR. FLYNN: Okay. 15 UNIDENTIFIED SPEAKER: And, Beverly, I 16 thank you for that. I also agree with what 17 Andrew said. I think, in this letter, we need to 18 19 acknowledge that this agency has a long history of being compliant and I agree that it had -- I 20 21 know it's not an excuse but this last year has 22 been difficult. 23 It's been difficult on staff. It's been 24 difficult because people have had to follow 25 quarantine. It's been difficult on our

children, and so I would like to at least 1 2 acknowledge that this has been a difficult 3 year, but that they do have a good history. 4 And then, definitely, as I think Andy 5 said, to recognize the steps that they are taking and the progress that they are making. 6 7 MR. ALTOM: That's a cue for Becky to put 8 that letter up and let's start editing. 9 MS. MITCHELL: You are reading my mind 10 there, Andy. Let me go ahead and share my 11 screen real quick. 12 MR. ALTOM: Okay. 13 MS. MITCHELL: All right. Can you guys 14 all see it okay? 15 MR. ALTOM: Yes. 16 MS. MITCHELL: Does it need -- I can make 17 it a little bit larger too for you. All right. I think I'm going to let you 18 19 guys just direct me, scroll up, scroll down. 20 Just let me know what you need me to do. 21 UNIDENTIFIED SPEAKER: I think the first 22 thing we need to take off all the attachments 23 below that. I don't think that needs to be 24 there. 25 MS. MITCHELL: Are you referring to all

these citations? 1 2 UNIDENTIFIED SPEAKER: Yes. All the 3 citations. I think we ought to attach to the 4 corrective action plan. 5 MS. MITCHELL: Is everybody in agreement I can hit the delete button? 6 7 MR. FLYNN: I'm thumbs up here on the 8 board and agree with that. MR. WHATLEY: I'm fine with that. 9 10 MR. ALTOM: By the way, I really do like 11 this corrective action agreement format. Kudos to whoever developed that, but I really do like 12 13 it. It's very (inaudible) and to the point. 14 Any other actions? Charles, I know you've been 15 16 wordsmithing. UNIDENTIFIED SPEAKER: I've got a lot of 17 thoughts. I'm trying to read where we are and 18 19 where would be appropriate to make us come in. 20 MS. MITCHELL: Would you be all right if I 21 change the date up here? 22 MR. ALTOM: Yes. 23 MS. MITCHELL: Would we like it to reflect 24 today's date? 2.5 UNIDENTIFIED SPEAKER: Yes.

MS. MITCHELL: All right. 1 2 MR. ALTOM: I'm going to have to put my 3 mouse up. I keep grabbing my mouse trying to 4 move the letter around. 5 MS. MITCHELL: If you want me to --MR. ALTOM: No. That's fine. 6 I don't 7 want control. I'm just saying it's --8 MS. MITCHELL: You need me to scroll down 9 at all a little bit so you can see the bottom 10 of it --11 UNIDENTIFIED SPEAKER: Scroll down some. 12 UNIDENTIFIED SPEAKER: I think, after 13 where it says Centers for Youth and Family, 14 Elizabeth Mitchell Centers, we could -- if we 15 could put in an insert, while having a long --16 I'm assuming -- and, now, I may be wrong, but 17 I'm assuming they've had a long good relationship with licensing. 18 19 But going back to what Charles said, you 20 know, this is -- I think they ought to get 21 recognition for having -- I don't know how long 22 they've been licensed but, apparently, this is 23 -- it sounds like this is the first time 24 they've had an issue like this. 25 MR. WHATLEY: Yeah. I think since 2008.

This actually -- 1997 is when 1 MR. FLYNN: 2 we began. They've been around since 1884. 3 Licensing started back I guess in the '80s so I 4 don't know this particular license. 5 But I think Elizabeth Mitchell in general, I mean, overall, the agency as a whole, we can 6 7 say that. 8 MS. MITCHELL: Are you looking at like 9 more like the first paragraph to put that or 10 are we here on the second paragraph? 11 MR. ALTOM: Put it -- well, my -- I was 12 thinking of while we recognize that they have a 13 long history of doing good work, they have recently failed to maintain substantial 14 15 compliance of minimum licensing standards 16 resulting in a corrective action plan, see 17 attached, and --MS. MITCHELL: Yeah. I'm sorry. 18 I'm --19 MR. ALTOM: -- basically, this is a letter 20 to put you on notice if -- we're watching. 21 Okay. Hey, Andy --MR. FLYNN: 22 MS. MITCHELL: I'm thinking --23 MR. FLYNN: -- would you like (inaudible) 24 in front of Centers on that second paragraph. 25 While Centers has had a long history, but while

1 -- before the first word of the paragraph, 2 while. MS. MITCHELL: Over here? Gotcha. Long 3 4 history of compliance. 5 UNIDENTIFIED SPEAKER: Long history of compliance. 6 7 MR. FLYNN: Yes. Revising standards, I 8 quess. 9 MS. MITCHELL: Revising -- sorry. 10 MR. FLYNN: The same. Yes. No. 11 Compliance with licensing. 12 MS. MITCHELL: Okay. Sorry. 13 MR. FLYNN: Yeah. Standards. We're kind of getting a little technical. 14 15 Why don't we go ahead and, after while, we 16 says centers, put the whole name in there? So you want to just pull before Youth and Family 17 over there? Yeah. 18 19 MS. MITCHELL: Do you want me to delete 20 it? 21 MR. FLYNN: Yes. 22 MS. MITCHELL: There? 23 MR. FLYNN: Yes. 24 MS. MITCHELL: Maybe add that in it. 25 MR. FLYNN: (Inaudible) date, is recently

a fair word? 1 MR. ALTOM: I would think so. 2 3 MR. WHATLEY: Uh-huh. 4 MR. FLYNN: Centers has recently failed. 5 All right. Are we good with that sentence? MR. ALTOM: I think, somewhere, we ought 6 7 to be put resulting in a corrective action 8 plan. 9 MR. FLYNN: Okay. MR. ALTOM: All right. A -- what is the 10 11 formal one called? That's a -- it's a 12 corrective action agreement. Is that right, 13 Ebony? CAA? 14 MS. RUSS: Yes. 15 MS. MITCHELL: Would you like something 16 like this -- right here in this area, this has 17 resulted in a corrective action plan be in place or something like that? 18 19 MR. ALTOM: Yes. We want to recognize 20 that there is one already in place. 21 MS. MITCHELL: I guess lack of sustained 22 compliance. 23 MR. FLYNN: Right now, it says (inaudible) 24 minimum licensing standard, behavioral 25 management and all of that.

MR. ALTOM: That's agreement. 1 2 MR. FLYNN: This lack -- what is that? Ι 3 would just say this -- no. 4 Okay. You made it -- what do you say, 5 this lack of compliance (inaudible) has --MS. MITCHELL: Sorry. This lack of 6 7 sustained compliance or this lack of 8 compliance? 9 MR. FLYNN: Sustained compliance is fine. 10 MS. MITCHELL: Okay. 11 MR. FLYNN: There you go. 12 MR. ALTOM: It needs to -- after action, 13 you need the word agreement with capital. 14 MR. FLYNN: Okay. 15 MR. ALTOM: And then where it says does 16 not substantially comply with -- where it says minimum licensing standards, I don't know if we 17 want to keep that there or we want to say 18 19 comply with the corrective action agreement. 20 MR. FLYNN: Good point. That's what this 21 letter is about. Or CAA if you want to use 22 that in the future. 23 MS. MITCHELL: Okay. I'm sorry. I hit 24 the wrong button again. 25 MR. FLYNN: Thank you. Good job.

MR. ALTOM: And then go down to your next 1 2 paragraph and then I would take where it says 3 the compliance history below, I would say the 4 corrective action agreement below reflects --5 MR. FLYNN: The CAA. MR. ALTOM: Or the attached corrective 6 7 action agreement, I guess, since it's a 8 separate -- what do you guys think? I believe --9 MR. FLYNN: 10 MR. ALTOM: (Inaudible) --11 MR. FLYNN: -- (inaudible.) 12 At some point, and maybe at the end, is to 13 acknowledge that what they have done and in addressing those -- that CAA, the staff 14 15 training that they are following the corrective 16 action. Do we say that up there enough? I'm not 17 sure. I'm trying to --18 19 MR. ALTOM: I'm fine with that. 20 MR. FLYNN: Because the efforts that 21 Centers is making meet the CAA. 22 MR. ALTOM: Retraining staff is a major 23 undertaking and we recognize it takes time. 24 MR. KUCHINSKI: If I may, and I don't know 25 if it's appropriate, but I would just note that

we pretty much met our obligation to do --1 2 complete our training, retraining of the 3 eight-hour training, by 5/31. 4 We just had a handful of people that 5 haven't received it but they either work part time or they're not on the schedule and they'll 6 7 be trained this week. 8 UNIDENTIFIED SPEAKER: Thanks, David. 9 MR. ALTOM: And then change the signature 10 line. I don't -- I guess it would be -- would 11 be my name. UNIDENTIFIED SPEAKER: 12 Uh-huh. 13 MR. FLYNN: You know, Ebony, there is 14 something else that we've never done, and I'm 15 not insinuating that we do it here, but it's 16 something I don't have a lot of memory about and that is to issue fines. I don't know. 17 Maybe Joe could help us out. At what 18 19 point would we ever consider doing something like that? 20 21 MR. WEST: Mr. Chair, or, sorry, Charles, 22 I'm so used to calling you Mr. Chair but now --23 MR. FLYNN: I know. Just call me Charles 24 now. 25 MR. WEST: I believe that would fall under

the adverse actions --1 2 MR. FLYNN: Okay. MR. WEST: -- defined and there would have 3 4 to be proper notice and all of that before that 5 could be done. MR. FLYNN: I was very curious because 6 7 that's something else that we've never done 8 before. So --9 MS. MITCHELL: Do I have that signature line correct? 10 11 UNIDENTIFIED SPEAKER: I think so. 12 MS. MITCHELL: I'm trying to get my 13 (inaudible) over there, you guys. MR. FLYNN: Yeah. 14 MS. RUSS: We still want Sharra's 15 16 signature on there or are we removing this? UNIDENTIFIED SPEAKER: Who is Sharra 17 Singleton? Let's see --18 19 MS. ABNEY: Sharra is our program 20 coordinator, so she is the supervisor for this 21 particular agency. 22 UNIDENTIFIED SPEAKER: Okay. 23 UNIDENTIFIED SPEAKER: I don't know. It's 24 up to y'all. 25 MS. ABNEY: I believe I would remove that

if you're -- which I like the direction the 1 2 board is going if it's -- the signature is 3 under Andy, I would just say remove Shea's 4 information. 5 MR. FLYNN: I agree. I think (inaudible) on that. 6 7 MS. MITCHELL: Do you think we need all these -- who else to include in that e-mail or 8 in this letter, sorry, down here? 9 10 MR. FLYNN: I don't see that that's 11 necessary. Somebody else -- I'm not 12 (inaudible) one vote here. I don't know how 13 everyone else feels. Everyone has a copy of this. 14 15 MS. DOHERTY: Well, I would think for the file and for the record, someone within DCCECE 16 17 should be copied on this. MR. FLYNN: I just don't know if everybody 18 19 needs to be. 20 MS. DOHERTY: I don't think everybody, but 21 it either should be Tonya or Ashelyn I would 22 think. 23 MR. FLYNN: What do you think, Ashelyn? 24 MS. ABNEY: I agree. I think Tonya and I 25 would suffice. I think that would be fine.

MR. FLYNN: I'm fine with that. 1 2 MS. MITCHELL: Let me go right back up 3 This date here also needs to be changed. here. 4 Yes. 5 MR. FLYNN: Okay. MS. MITCHELL: Hit the saved button again 6 7 there. MS. ABNEY: No. I don't think -- I don't 8 9 think that that particular date needs to be 10 changed because that's the date that we did 11 come to the board and the board voted on the recommendation. I think we need to leave that 12 13 one the same. 14 MS. MITCHELL: Okay. 15 Do you want me to scroll down here, you 16 can read this, the two paragraphs we did here 17 again? Just let me know when you'd like me to 18 19 scroll again. 20 MS. ABNEY: (Inaudible) would recommend 21 changing the word facility to agency, if the 22 board agrees. 23 MR. FLYNN: Yes. 24 MR. WHATLEY: No problem. 2.5 MS. DOHERTY: I would think we're ready to

vote to recommend or not. 1 2 MR. FLYNN: Is that a motion? 3 MS. DOHERTY: Yes, it is. I recommend we 4 accept this as the letter that be submitted to 5 Centers from the board. MR. FLYNN: This is Charles. I second. 6 7 MR. ALTOM: Do we have a second? Charles 8 seconds. Anymore discussion? I will -- I do want to have this 9 10 discussion though. When I read through this, I 11 also recognize one other thing, and I apologize 12 for being so dense. 13 But we have two alternatives for letters. We can issue a letter of -- we can also issue a 14 15 caution letter; correct? 16 MS. RUSS: I thought the letter of 17 reprimand was the caution letter. But I may be wrong. Michelle --18 19 (Indiscernible Crosstalk) 20 MR. FLYNN: Is this administrative 21 procedures? It's not -- it's not in the 22 regulations. Right. It's just administrative 23 procedure for the state or where does this --24 where did we get this? 25 MS. BRIDGES-BELL: This is Michell

Bridges-Bell, attorney for DCCECE. 1 2 As far as I'm aware from the regulations, 3 we have -- the board has the opportunity to do 4 a letter of reprimand. I'm not familiar with 5 any terminology that represents a cautionary letter. 6 7 MR. FLYNN: And that is -- obviously, the 8 board can do a lot of things and I'm not saying 9 that, either, Michelle. But the letter of 10 reprimand, is that referred to anywhere in --11 and I'm -- this is 20 years, I still don't know what to call this stuff. 12 13 Administrative Procedures Act, is this part of that or is this just something that we 14 15 know that we can do? MS. ABNEY: A letter of reprimand is 16 17 specifically -- use that terminology is specifically used in the regulation manual. 18 19 I'm not sure --20 MR. FLYNN: In which regulation? 21 MS. ABNEY: It is in your residential 22 licensing manual. 23 MR. FLYNN: Okay. I was Google -- I 24 looked for it awhile ago and couldn't find it. 25 So --

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Give me one second, Charles. 1 MS. ABNEY: 2 MR. FLYNN: Okay. I did a word search and 3 it didn't pop up and I didn't go any deeper into it. And I'm not saying we don't need to 4 5 do it. I'm just --UNIDENTIFIED SPEAKER: Put the letter back 6 7 up on the screen. 8 MR. ALTOM: Becky, can you put the letter 9 back up? 10 MS. MITCHELL: I sure can. 11 MR. ALTOM: Go up to the first paragraph, 12 read that last -- the second to the last 13 sentence. That's where I was asking the 14 question. Do we need to change that sentence? 15 Good question. MR. FLYNN: MS. ABNEY: Okay. So I found it and that 16 17 is a direct quote from the (inaudible) manual. It's on Page 11 and it actually does say the 18 19 board may also issue letters of reprimand or 20 caution to a child welfare agency. 21 MR. FLYNN: All right. Thanks for that. 22 MS. ABNEY: Page 11 under just the 23 licensing status heading. 24 MR. FLYNN: I wish I had thought sooner. 25 I was doing this right before the meeting and I

didn't get it.

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2 MR. ALTOM: So, if this is correct, then, 3 I guess -- I just wondered why we're having the 4 discussion about this letter before we vote, I 5 would err on the side of this being more of a cautionary letter because you do have an agency 6 7 that is attempting to make improvements and can 8 show that, as compared it to an agency that is 9 ignoring our licensing unit. Then I would 10 think we would want to use the letter of 11 reprimand. I throw that out there because this is all 12 13 new to us. And, when I read that, I thought 14 wait a minute, are there two separate letters 15 and which letter should we actually be using 16 for this agency. So that's open for discussion before we 17 18 vote. 19 MR. WATSON: But they've had some issues 20 that have happened since they had the 21 corrective action plan in place; correct? 22 UNIDENTIFIED SPEAKER: Correct. 23 MR. WATSON: Okay. I may be an outlier 24 here but I want to use what we have. I think 25 we keep it letter of reprimand because of the

severity of the issues at hand. 1 2 And it's not like this has been a two or 3 three month ordeal. This is over a year and a 4 half. 5 While I recognize they are correcting things and working towards that, my vote's 6 7 going to be to keep it as is. MR. FLYNN: Okay. I'm not sure which 8 carries more weight, Andy. Let's just leave it 9 like it is. 10 11 MR. ALTOM: Okay. Any other thoughts on that? Call to question. 12 13 All those in favor of the letter as 14 written, say aye. 15 (Aye by all members.) 16 MR. ALTOM: Any opposed? None hearing, this is the letter that will be issued. 17 Any -- is there any other business before 18 19 the board? 20 MS. RUSS: There is none. 21 UNIDENTIFIED SPEAKER: I entertain a 22 motion to adjourn. 23 MR. ALTOM: I move on the motion to 24 adjourn. 25 UNIDENTIFIED SPEAKER: All right.

1	If you'll send me that letter, I'll sign
2	it and fax it back or e-mail it back over to
3	whoever needs it.
4	(WHEREUPON, the proceedings were concluded
5	in the matter at 1:41 p.m.)
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CERTIFICATE

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STATE OF ARKANSAS

COUNTY OF PULASKI

I, CRIS M. BRASUELL, Certified Court Reporter and Notary Public do hereby certify the proceedings which appear in the foregoing pages are the proceedings taken by me verbatim through the use of the voice-writing method and was thereafter reduced to typewritten form under my supervision; that the foregoing pages contain a true and correct record of the testimony given held to the best of my ability, along with all items of evidence admitted hereto.

I FURTHER CERTIFY, that I am not a relative or employee of any attorney or employed by the parties hereto, nor financially interested or otherwise, in the outcome of this action, and that I have no contract with any parties within this action that effects or has a substantial tendency to affect impartiality, that requires me to relinquish control of an original transcript or copies of the transcript before it is certified and delivered to the custodial attorney, or that requires me to provide any service not made available to all parties in the action.

WITNESS MY HAND AND SEAL this 10th day of June,

2021.

Brasuell

CRIS M. BRASUELL, CCR Arkansas State Supreme Court Certified Court Reporter No. 742

My Commission Expires: August 21, 2021